Retaining and Developing Women of Recreation, Tourism and Hospitality



Solutions to Advocate for **Balance and Flexibility**

Reprioritize Culture & **Expectations**

- team building
- learning employee preferences
- delegation

Prioritizing Employee Needs

- boundaries
- open door policy
- support
- sense of purpose
- listening to employee feedback

Creating Inclusive Environments to Retain and Develop BIPOC Women

Inclusive Hiring Practices

- language
- sourcing & recruiting
- intentional choice of interviewers

Proactive Actions

- acknowledge barriers. language, policies and procedures
- invitation to participate

Joint Committees

with inclusive representation to establish internal goals & measurements

Harassment Free Workplaces for Women

Recognized & Reinforced **Trainina**

- in-house training
- external training and certifications

Internal Leadership **Support and Champions**

committees

Transparent Policy and Investigations

• harassment policies & accountability

Retention, Health and Safety

Learning on the Job, and **Professional Development**

- 1. Flexible and personalized development opportunities
- 2. Formal mentorship to support L&D
- 3. Funding L&D through transparent budgets and allocations
- 4. L&D tied to business goals and retention
- 5. Identify low cost solutions through associations & other formats
- 6. Outsource training on company time

Solutions to Retain Women in Leadership

Communicate **Opportunities for Growth**

- cross train
- development

Emphasize Inclusive Culture

• pay transparency

Flexibility for Women in Leadership

• encourage dialogue for leaders to ask what they need

Modernize Workplace Policies

Other Rewards, Compensation and Benefits

Pay Equity, Recognition, **Transparency**

Supported Professional Development

- · career growth mapping
- direct benefits

Flexibility: Lieu Time

 customization of benefits

Scan To Get

- eworth.association
- **WORTH Association**

Involved!

Needed: L&D, benefits, policies, career paths, pay

TRANSPARENCY

- Recommendations communicate
- opportunities
- salary bands

Key Takeaways

INCLUSION LEADERS

Champions for inclusion are absent

Recommendations

- employee resource group
- mentorship programs
- evaluate hiring practices

FLEXIBILITY

One size doesn't fit all

Recommendations

- evaluate benefits
- assess L&D options
- examine scheduling

